

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended **June 30, 2023**

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission File Number **001-35701**

Bristow Group Inc.

(Exact name of registrant as specified in its charter)

Delaware
(State or Other Jurisdiction of
Incorporation or Organization)

72-1455213
(IRS Employer
Identification No.)

3151 Briarpark Drive, Suite 700
Houston, Texas
(Address of Principal Executive Offices)

77042
(Zip Code)

Registrant's telephone number, including area code:

(713) 267-7600

None

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	VTOL	NYSE

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	Accelerated filer	Non-accelerated filer	Smaller reporting company	Emerging growth company
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes No

The total number of shares of common stock, par value \$0.01 per share, outstanding as of July 31, 2023 was 28,176,099. The Registrant has no other class of common stock outstanding.

BRISTOW GROUP INC.
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PART I — FINANCIAL INFORMATION

Item 1. Financial Statements.

BRISTOW GROUP INC. AND SUBSIDIARIES
Condensed Consolidated Statements of Operations
(Unaudited, in thousands, except per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2023	2022	2023	2022
Revenues:				
Operating revenues	\$ 311,522	\$ 294,148	\$ 604,453	\$ 569,730
Reimbursable revenues	7,861	7,589	16,952	19,406
Total revenues	319,383	301,737	621,405	589,136
Costs and expenses:				
Operating expenses	240,659	224,501	467,383	442,212
Reimbursable expenses	7,680	7,287	16,671	18,981
General and administrative expenses	44,616	40,159	91,346	81,803
Merger and integration costs	677	368	1,116	1,192
Restructuring costs	—	—	—	2,113
Depreciation and amortization expense	18,292	16,536	35,737	33,455
Total costs and expenses	311,924	288,851	612,253	579,756
Loss on impairment	—	(5,187)	—	(5,187)
Gains (losses) on disposal of assets	(3,164)	(2,101)	92	(2,142)
Earnings (losses) from unconsolidated affiliates	1,279	115	2,316	(210)
Operating income	5,574	5,713	11,560	1,841
Interest income	1,527	74	2,656	91
Interest expense, net	(9,871)	(10,242)	(20,135)	(20,483)
Reorganization items, net	(39)	(49)	(83)	(92)
Other, net	(13,037)	16,750	(16,463)	29,773
Total other income (expense), net	(21,420)	6,533	(34,025)	9,289
Income (loss) before income taxes	(15,846)	12,246	(22,465)	11,130
Income tax benefit (expense)	14,209	(8,231)	19,303	(11,491)
Net income (loss)	(1,637)	4,015	(3,162)	(361)
Net loss (income) attributable to noncontrolling interests	—	(28)	3	35
Net income (loss) attributable to Bristow Group Inc.	\$ (1,637)	\$ 3,987	\$ (3,159)	\$ (326)
Earnings (losses) per common share:				
Basic	\$ (0.06)	\$ 0.14	\$ (0.11)	\$ (0.01)
Diluted	\$ (0.06)	\$ 0.14	\$ (0.11)	\$ (0.01)
Weighted average shares of common stock outstanding:				
Basic	28,058	28,269	28,021	28,245
Diluted	28,058	28,912	28,021	28,245

See accompanying notes to condensed consolidated financial statements.

BRISTOW GROUP INC. AND SUBSIDIARIES
Condensed Consolidated Statements of Comprehensive Income (Loss)
(Unaudited, in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2023	2022	2023	2022
Net income (loss)	\$ (1,637)	\$ 4,015	\$ (3,162)	\$ (361)
Other comprehensive income (loss):				
Currency translation adjustments	14,637	(48,063)	26,382	(61,278)
Pension liability adjustment	(1,158)	2,355	(2,269)	7,606
Unrealized gain (loss) on cash flow hedges, net	(613)	1,296	(1,120)	1,952
Total other comprehensive income (loss)	<u>12,866</u>	<u>(44,412)</u>	<u>22,993</u>	<u>(51,720)</u>
Total comprehensive income (loss)	11,229	(40,397)	19,831	(52,081)
Net comprehensive loss (income) attributable to noncontrolling interests	—	(28)	3	35
Total comprehensive income (loss) attributable to Bristow Group Inc.	<u>\$ 11,229</u>	<u>\$ (40,425)</u>	<u>\$ 19,834</u>	<u>\$ (52,046)</u>

See accompanying notes to condensed consolidated financial statements.

BRISTOW GROUP INC. AND SUBSIDIARIES
Condensed Consolidated Balance Sheets
(Unaudited, in thousands)

	June 30, 2023	December 31, 2022
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 211,972	\$ 160,029
Restricted cash	4,217	3,654
Accounts receivable, net of allowance for doubtful accounts of \$77 and \$1,847 as of June 30, 2023 and December 31, 2022, respectively	204,265	215,131
Inventories	90,597	81,886
Prepaid expenses and other current assets	26,726	32,425
Total current assets	537,777	493,125
Property and equipment, net of accumulated depreciation of \$205,867 and \$180,060 as of June 30, 2023 and December 31, 2022, respectively	900,798	915,251
Investment in unconsolidated affiliates	17,111	17,000
Right-of-use assets	287,016	240,977
Other assets	153,251	145,648
Total assets	<u>\$ 1,895,953</u>	<u>\$ 1,812,001</u>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 79,682	\$ 89,610
Accrued wages, benefits and related taxes	41,446	45,206
Income taxes payable and other accrued taxes	22,640	6,651
Deferred revenue	21,594	14,300
Accrued maintenance and repairs	17,506	19,654
Current portion of operating lease liabilities	74,756	76,261
Accrued interest and other accrued liabilities	22,982	22,252
Short-term borrowings and current maturities of long-term debt	13,211	11,656
Total current liabilities	293,817	285,590
Long-term debt, less current maturities	539,636	499,765
Accrued pension liabilities	13,104	20,089
Other liabilities and deferred credits	4,759	5,030
Deferred taxes	14,770	48,633
Long-term operating lease liabilities	216,913	165,955
Total liabilities	<u>\$ 1,082,999</u>	<u>\$ 1,025,062</u>
Commitments and contingencies (Note 7)		
Stockholders' equity:		
Common stock, \$0.01 par value, 110,000 authorized; 28,176 and 28,009 outstanding as of June 30, 2023 and December 31, 2022, respectively	306	306
Additional paid-in capital	717,862	709,319
Retained earnings	221,589	224,748
Treasury stock, at cost; 2,553 and 2,456 shares as of June 30, 2023 and December 31, 2022, respectively	(65,368)	(63,009)
Accumulated other comprehensive loss	(61,064)	(84,057)
Total Bristow Group Inc. stockholders' equity	813,325	787,307
Noncontrolling interests	(371)	(368)
Total stockholders' equity	812,954	786,939
Total liabilities and stockholders' equity	<u>\$ 1,895,953</u>	<u>\$ 1,812,001</u>

See accompanying notes to condensed consolidated financial statements.

BRISTOW GROUP INC. AND SUBSIDIARIES
Condensed Consolidated Statements of Changes in Stockholders' Equity
(Unaudited, in thousands)

Total Bristow Group Inc. Stockholders' Equity

	Common Stock	Common Stock (Shares)	Additional Paid-in Capital	Retained Earnings	Treasury Stock	Accumulated Other Comprehensive Loss	Noncontrolling Interests	Total Stockholders' Equity	
December 31, 2022	\$	306	28,009	\$709,319	\$224,748	\$(63,009)	\$ (84,057)	\$ (368)	\$ 786,939
Share award amortization	—	—	3,311	—	—	—	—	—	3,311
Share repurchases	—	(1)	—	—	(385)	—	—	—	(385)
Net loss	—	—	—	(1,522)	—	—	—	(3)	(1,525)
Other comprehensive income	—	—	—	—	—	10,127	—	—	10,127
March 31, 2023	\$	306	28,008	\$712,630	\$223,226	\$(63,394)	\$ (73,930)	\$ (371)	\$ 798,467
Share award amortization	—	239	5,232	—	—	—	—	—	5,232
Share repurchases	—	(71)	—	—	(1,974)	—	—	—	(1,974)
Net loss	—	—	—	(1,637)	—	—	—	—	(1,637)
Other comprehensive income	—	—	—	—	—	12,866	—	—	12,866
June 30, 2023	\$	306	28,176	\$717,862	\$221,589	\$(65,368)	\$ (61,064)	\$ (371)	\$ 812,954
December 31, 2021	\$	303	28,302	\$696,092	\$215,533	\$(51,083)	\$ (16,142)	\$ (391)	\$ 844,312
Share award amortization	—	—	3,309	—	—	—	—	—	3,309
Share repurchases	—	(15)	—	—	(576)	—	—	—	(576)
Currency translation adjustments	—	—	—	—	—	—	—	7	7
Net loss	—	—	—	(4,313)	—	—	—	(63)	(4,376)
Other comprehensive loss	—	—	—	—	—	(7,308)	—	—	(7,308)
March 31, 2022	\$	303	28,287	\$699,401	\$211,220	\$(51,659)	\$ (23,450)	\$ (447)	\$ 835,368
Share award amortization	\$	3	109	\$ 3,095	\$ —	\$ —	\$ —	\$ —	\$ 3,098
Share repurchases	—	(192)	—	—	(4,702)	—	—	—	(4,702)
Currency translation adjustments	—	—	—	—	—	—	—	20	20
Net income	—	—	—	3,987	—	—	—	28	4,015
Other comprehensive loss	—	—	—	—	—	(44,412)	—	—	(44,412)
June 30, 2022	\$	306	28,204	\$702,496	\$215,207	\$(56,361)	\$ (67,862)	\$ (399)	\$ 793,387

See accompanying notes to condensed consolidated financial statements.

BRISTOW GROUP INC. AND SUBSIDIARIES
Condensed Consolidated Statements of Cash Flows
(Unaudited, in thousands)

	Six Months Ended June 30,	
	2023	2022
Cash flows from operating activities:		
Net loss	\$ (3,162)	\$ (361)
Adjustments to reconcile net loss to net cash from operating activities:		
Depreciation and amortization expense	43,237	39,636
Loss on impairment	—	5,187
Losses (gains) on disposal of assets	(92)	2,142
Equity (earnings) losses from unconsolidated affiliates, net of dividends received	(1,979)	210
Deferred income taxes	(33,546)	1,856
Stock-based compensation expense	8,543	6,407
Amortization of deferred financing fees	1,368	721
Discount amortization on long-term debt	473	3,582
Increase (decrease) in cash resulting from changes in:		
Accounts receivable	6,446	(44,096)
Inventory, prepaid expenses and other assets	(10,840)	11,129
Accounts payable, accrued expenses and other liabilities	14,377	1,914
Net cash provided by operating activities	24,825	28,327
Cash flows from investing activities:		
Capital expenditures	(43,764)	(16,888)
Proceeds from asset dispositions	26,772	7,558
Net cash used in investing activities	(16,992)	(9,330)
Cash flows from financing activities:		
Proceeds from borrowings	169,508	—
Debt issuance costs	(2,714)	(651)
Repayments of debt	(135,564)	(6,133)
Purchase of treasury stock	(2,359)	(3,646)
Net cash provided by (used in) financing activities	28,871	(10,430)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	15,802	(27,596)
Net increase (decrease) in cash, cash equivalents and restricted cash	52,506	(19,029)
Cash, cash equivalents and restricted cash at beginning of period	163,683	277,462
Cash, cash equivalents and restricted cash at end of period	\$ 216,189	\$ 258,433
Cash paid during the period for:		
Interest	\$ 19,421	\$ 15,971
Income taxes	\$ 3,629	\$ 12,574

See accompanying notes to condensed consolidated financial statements.

BRISTOW GROUP INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 1 — BASIS OF PRESENTATION, CONSOLIDATION AND ACCOUNTING POLICIES

Basis of Presentation

The condensed consolidated financial statements include the accounts of Bristow Group Inc. and its consolidated entities. Unless the context otherwise indicates, any references to the “Company”, “Bristow”, “we”, “us” and “our” refer to Bristow Group Inc. and its consolidated entities.

The condensed consolidated financial information for the three and six months ended June 30, 2023 and 2022, has been prepared by the Company in accordance with United States (“U.S.”) generally accepted accounting principles (“GAAP”) and pursuant to the rules and regulations of the Securities and Exchange Commission (the “SEC”) for interim financial information reporting on Quarterly Form 10-Q and Regulation S-X. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted from that which would appear in the annual consolidated financial statements.

In connection with its fiscal year-end change from March 31st to December 31st, the Company filed audited financial statements for the transition period from April 1, 2022 to December 31, 2022, on a Transition Report on Form 10-KT. As such, certain comparative period information has been reclassified to conform to the current period presentation. The condensed consolidated financial statements on this Quarterly Report on Form 10-Q should be read in conjunction with the financial statements and related notes thereto included in the Company’s Transition Report on Form 10-KT for the transition year ended December 31, 2022, filed with the SEC on March 9, 2023.

Summary of Significant Accounting Policies and Other Accounting Considerations

Basis of Consolidation — The consolidated financial statements include the accounts of Bristow Group Inc., its wholly and majority-owned subsidiaries and entities that meet the criteria of variable interest entities of which the Company is the primary beneficiary. All significant inter-company accounts and transactions are eliminated in consolidation.

Accounting Estimates — The preparation of these condensed consolidated financial statements and accompanying footnotes requires the Company to make estimates and assumptions; however, they include all adjustments of a normal recurring nature which, in the opinion of management, are necessary for a fair presentation of the condensed consolidated statements of operations and comprehensive income, the condensed consolidated balance sheet, the condensed consolidated statements of changes in stockholders equity and the condensed consolidated statements of cash flows. Operating results for the interim period presented are not necessarily indicative of the results that may be expected for the entire year.

Recent Accounting Standards — The Company considers the applicability and impact of all Accounting Standard Updates (“ASUs”) issued by the Financial Accounting Standards Board (“FASB”). ASUs not listed within this Quarterly Report on Form 10-Q were assessed and determined as either not applicable or not material to the Company’s consolidated financial position or result of operations.

Note 2 — REVENUES

The Company derives its revenues primarily from aviation services. A majority of the Company’s revenues are generated through two types of contracts: helicopter services contracts and fixed wing services contracts.

The following table shows the total revenues (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2023	2022	2023	2022
Revenues from contracts with customers	\$ 309,889	\$ 296,190	\$ 605,911	\$ 571,194
Other revenues	9,494	5,547	15,494	17,942
Total revenues	\$ 319,383	\$ 301,737	\$ 621,405	\$ 589,136

BRISTOW GROUP INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)
(Unaudited)

Revenues by Service Line. The following table sets forth the operating revenues earned by service line for the applicable periods (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2023	2022	2023	2022
Offshore energy services	\$ 195,194	\$ 195,080	\$ 376,823	\$ 384,400
Government services	87,320	70,107	169,654	136,346
Fixed wing services	26,448	25,942	52,367	42,748
Other services	2,560	3,019	5,609	6,236
Total operating revenues	\$ 311,522	\$ 294,148	\$ 604,453	\$ 569,730

Contract Assets, Liabilities and Receivables

The Company generally satisfies performance of contract obligations by providing aviation services to its customers in exchange for consideration. The timing of performance may differ from the timing of the customer's payment, which results in the recognition of a contract asset or a contract liability. A contract asset exists when the Company has a contract with a customer for which revenues have been recognized (i.e., services have been performed), but customer payment is contingent on a future event (i.e., satisfaction of additional performance obligations). These contract assets are transferred to receivables when the right to consideration becomes unconditional. Contract liabilities relate to deferred revenues in which advance consideration is received from customers for contracts where revenues are recognized based on future performance of services.

	Six Months Ended June 30,	
	2023	2022
Revenues from outstanding contract liabilities	\$ 7,973	\$ 5,012
	June 30, 2023	December 31, 2022
Receivables under contracts with customers	\$ 169,303	\$ 182,742
Contract liabilities under contracts with customers	20,258	12,931

Contract liabilities are primarily generated by fixed wing services where customers pay for tickets in advance of receiving the Company's services and advanced payments from helicopter services customers and from mobilization fees received from customers in connection with new contract commencements. There were no contract assets as of June 30, 2023 and December 31, 2022.

Remaining Performance Obligations

Remaining performance obligations represent firm contracts for which work has not been performed and future revenue recognition is expected. The Company has elected the practical expedient permitting the exclusion of disclosing remaining performance obligations for contracts that have an original expected duration of one year or less. The Company's contracts have fixed terms ranging from one month to 10 years and generally may, depending on the contract, be cancelled without penalty and with a notice period of less than a year. Customarily, these contracts do not commit customers to purchase specific amounts of services or minimum flight hours and permit customers to decrease the number of helicopters under contract with a corresponding decrease in the fixed monthly payments without penalty.

Excluding any applicable cancellation penalties, revenues from performance obligations that are unsatisfied (or partially unsatisfied) on contracts with fixed consideration that have an expected duration of one year or more and therefore not subject to the practical expedient as of June 30, 2023 were \$24.3 million, of which \$10.4 million and \$13.9 million of revenues are expected to be recognized in 2023 and 2024, respectively. These amounts exclude expected consideration related to performance obligations of a variable nature (i.e., flight services) as they cannot be reasonably and reliably estimated.

BRISTOW GROUP INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)
(Unaudited)

Note 3 — RELATED PARTY TRANSACTIONS

The Company owns a 25% voting interest and a 40% economic interest in Cougar Helicopters Inc. (“Cougar”), an aviation services provider in Canada. Due to common ownership of Cougar, the Company considers VIH Aviation Group Ltd. (“VIH”) a related party.

The Company leases certain aircraft and facilities from VIH, and during the three months ended June 30, 2023 and 2022, the Company paid lease fees of \$1.6 million and \$1.2 million, respectively, and also generated total revenues of \$9.2 million and \$4.8 million from its related parties, respectively. During the six months ended June 30, 2023 and 2022, the Company paid lease fees of \$3.0 million and \$3.4 million, respectively, and also generated total revenues of \$13.8 million and \$13.7 million from its related parties, respectively. Additionally, during the six months ended June 30, 2023, the Company and VIH entered into resale agreements under which one S92 aircraft was sold in exchange for the purchase of another S92 aircraft in a non-monetary transaction. The exchange did not result in a gain or loss being recognized on the Company’s condensed consolidated statement of operations.

As of June 30, 2023 and December 31, 2022, accounts receivables from related parties included in accounts receivables on the condensed consolidated balance sheets were \$0.9 million and \$0.8 million, respectively.

Note 4 — DEBT

Debt as of June 30, 2023 and December 31, 2022, consisted of the following (in thousands):

	June 30, 2023	December 31, 2022
6.875% Senior Notes	\$ 393,468	\$ 392,763
Lombard Debt	—	118,658
NatWest Debt	159,379	—
Total debt	552,847	511,421
Less short-term borrowings and current maturities of long-term debt	(13,211)	(11,656)
Total long-term debt	<u>\$ 539,636</u>	<u>\$ 499,765</u>

6.875% Senior Notes — In February 2021, the Company issued \$400.0 million aggregate principal amount of its 6.875% senior secured notes due March 2028 (the “6.875% Senior Notes”) and received net proceeds of \$395.0 million. The 6.875% Senior Notes are fully and unconditionally guaranteed as to payment by a number of subsidiaries. Interest on the 6.875% Senior Notes is payable semi-annually in arrears on March 1st and September 1st of each year. The 6.875% Senior Notes may be redeemed at any time and from time to time, with sufficient notice and at the applicable redemption prices set forth in the indenture governing the 6.875% Senior Notes, inclusive of any accrued and unpaid interest leading up to the redemption date. The indenture governing the 6.875% Senior Notes contains covenants that restrict the Company’s ability to, among other things, incur additional indebtedness, pay dividends or make other distributions or repurchase or redeem the Company’s capital stock, prepay, redeem or repurchase certain debt, make loans and investments, sell assets, incur liens, enter into transactions with affiliates, enter into agreements restricting its subsidiaries’ ability to pay dividends, and consolidate, merge or sell all or substantially all of its assets. In addition, upon a specified change of control trigger event, the Company must make an offer to repurchase all or part of each noteholder’s notes at an offer price of 101% of the aggregate principal amount, plus accrued and unpaid interest. As of June 30, 2023 and December 31, 2022, the Company had \$6.5 million and \$7.2 million, respectively, of unamortized deferred financing fees associated with the 6.875% Senior Notes.

Lombard Debt — In January 2023, in connection with its maturity, the Company made a \$129.1 million payment to extinguish the Lombard Debt.

NatWest Debt — In January 2023, the Company entered into two thirteen-year secured equipment financings with National Westminster Bank Plc (“NatWest”) for aggregate proceeds of \$169.5 million. The net proceeds from the financings were used to refinance the indebtedness of the Lombard Debt and will be used to provide additional financing to support the Company’s obligations under its search and rescue (“SAR”) contracts in the U.K. The credit facilities bear interest at a rate

BRISTOW GROUP INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)
(Unaudited)

equal to the Sterling Overnight Index Average (“SONIA”) plus 2.75% per annum and have approximately thirteen-year terms with repayment due in quarterly installments which commenced on March 31, 2023. Bristow's obligations under the NatWest Debt are secured by ten SAR helicopters. During the three and six months ended June 30, 2023, the Company made principal payments of \$3.3 million and \$6.5 million, respectively. As of June 30, 2023, the Company had \$9.1 million of unamortized deferred financing fees associated with the NatWest debt.

ABL Facility — The Company’s asset-backed revolving credit facility (the “ABL Facility”) matures in May 2027, subject to certain early maturity triggers related to maturity of other material debt or a change of control of the Company. Amounts borrowed under the ABL Facility (i) are secured by certain accounts receivable owing to the borrower subsidiaries and the deposit accounts into which payments on such accounts receivable are deposited, and (ii) are fully and unconditionally guaranteed as to payment by the Company, as a parent guarantor, and each of Bristow Norway AS, Bristow Helicopters Limited, Bristow U.S. LLC and Era Helicopters, LLC. As of June 30, 2023, the ABL Facility provided for commitments in an aggregate amount of \$85.0 million with the ability to increase the total commitments up to a maximum aggregate amount of \$120.0 million, subject to the terms and conditions therein.

As of June 30, 2023, there were no outstanding borrowings under the ABL Facility nor had the Company made any draws during the six months ended June 30, 2023. Letters of credit issued under the ABL Facility in the aggregate face amount of \$3.2 million were outstanding on June 30, 2023.

Note 5 — FAIR VALUE DISCLOSURES

The fair value of an asset or liability is the price that would be received to sell an asset or transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The Company utilizes a fair value hierarchy that maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value and defines three levels of inputs that may be used to measure fair value. The fair values of the Company’s cash and cash equivalents, accounts receivable and accounts payable approximate their carrying values due to the short-term nature of these items.

Assets and liabilities subject to fair value measurement are categorized into one of three different levels depending on the observability of the inputs employed in the measurement, as follows:

- Level 1 – observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 – inputs that reflect quoted prices for identical assets or liabilities in markets which are not active; quoted prices for similar assets or liabilities in active markets; inputs other than quoted prices that are observable for the asset or liability; or inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 – unobservable inputs reflecting the Company’s own assumptions incorporated in valuation techniques used to determine fair value. These assumptions are required to be consistent with market participant assumptions that are reasonably available.

Fair Value of Debt

The fair value of the Company’s debt has been estimated in accordance with the accounting standard regarding fair value. The fair value of the Company’s long-term debt was estimated using discounted cash flow analysis based on estimated current rates for similar types of arrangements. Considerable judgment was required in developing certain of the estimates of fair value, and, accordingly, the estimates presented herein are not necessarily indicative of the amounts that the Company could realize in a current market exchange.

BRISTOW GROUP INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)
(Unaudited)

The carrying and fair values of the Company's debt are as follows (in thousands):

	Carrying Amount	Level 1	Level 2	Level 3
June 30, 2023				
LIABILITIES				
6.875% Senior Notes ⁽¹⁾	\$ 393,468	\$ —	\$ 378,931	\$ —
NatWest ⁽²⁾	159,379	—	158,900	—
	<u>\$ 552,847</u>	<u>\$ —</u>	<u>\$ 537,831</u>	<u>\$ —</u>
December 31, 2022				
LIABILITIES				
6.875% Senior Notes ⁽¹⁾	\$ 392,763	\$ —	\$ 366,629	\$ —
Lombard Debt ⁽³⁾	118,658	—	120,358	—
	<u>\$ 511,421</u>	<u>\$ —</u>	<u>\$ 486,987</u>	<u>\$ —</u>

(1) As of June 30, 2023 and December 31, 2022, the carrying values were net of unamortized deferred financing fees of \$6.5 million and \$7.2 million respectively.

(2) As of June 30, 2023, the carrying values of unamortized deferred financing fees related to the NatWest Debt were \$9.1 million.

(3) As of December 31, 2022, the carrying values of unamortized discounts related to the Lombard Debt were \$7.0 million.

Note 6 — DERIVATIVE FINANCIAL INSTRUMENTS

From time to time, the Company may use derivatives to partially offset its business exposure to foreign currency risks on expected future cash flows. The Company enters into master netting arrangements to mitigate credit risk in derivative transactions by permitting net settlement of transactions with the same counterparty. The Company does not offset fair value amounts recognized for derivative instruments under master netting arrangements. The derivative agreements do not contain credit-risk-related contingent features. There are no amounts of related financial collateral received or pledged. The Company does not use any of its derivative instruments for speculative or trading purposes.

Cash Flow Hedges

The Company may use foreign exchange options or forward contracts to hedge a portion of its forecasted foreign currency denominated transactions. These foreign exchange hedge contracts, carried at fair value, have maturities of up to 15 months. As of June 30, 2023 and December 31, 2022, total notional amounts of outstanding cash flow hedges were \$149.7 million and \$134.7 million, respectively. As of June 30, 2023, \$0.2 million of net losses will be reclassified from accumulated other comprehensive income into earnings within the next 12 months.

To receive hedge accounting treatment, all hedging relationships are formally documented at the inception of the hedge, and the hedges must be highly effective in offsetting changes to future cash flows on hedged transactions. The Company records changes in fair value of these cash flow hedges in accumulated other comprehensive income (loss) in its consolidated balance sheets, until the forecasted transaction occurs. When the forecasted transaction affects earnings, the Company reclassifies it to earnings in the same line item as the hedged items. The Company evaluates hedge effectiveness at the inception of the hedge prospectively, and on an ongoing basis both retrospectively and prospectively. In the event the underlying forecasted transaction does not occur, or it becomes probable that it will not occur, it will reclassify the gain or loss on the related cash flow hedge from accumulated other comprehensive income (loss) to earnings. During the three months ended June 30, 2023, there were no net gains or losses recognized in earnings relating to hedges of forecasted transactions that did not occur.

BRISTOW GROUP INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)
(Unaudited)

The fair value of derivative instruments on the Company's Consolidated Balance Sheets as of June 30, 2023 and December 31, 2022 were as follows, presented on a gross basis (in thousands):

	June 30, 2023		December 31, 2022	
	Fair Value Asset Derivatives	Fair Value Liability Derivatives	Fair Value Asset Derivatives	Fair Value Liability Derivatives
Derivatives designated as hedging instruments:				
Foreign exchange forward contracts	\$ 1,641	\$ 1,372	\$ 1,590	\$ 144

Note 7 — COMMITMENTS AND CONTINGENCIES

Fleet — The Company's unfunded capital commitments as of June 30, 2023 consisted primarily of agreements to purchase helicopters and totaled \$184.9 million, payable beginning in 2023. The Company also had \$1.3 million of deposits paid on options not yet exercised as of June 30, 2023.

Included in these commitments are orders to purchase two AW189 heavy helicopters, six AW139 medium helicopters and five AW169 light twin helicopters. The AW189 helicopters and AW139 helicopters are scheduled to be delivered in 2024. Delivery dates for the AW169 helicopters have yet to be determined. In addition, the Company has outstanding options to purchase up to ten additional AW189 helicopters. If these options are exercised, the helicopters would be scheduled for delivery between 2024 through 2025. The Company may, from time to time, purchase aircraft for which it has no orders.

The Company may terminate \$66.1 million of its capital commitments (inclusive of deposits paid on options not yet exercised) without further liability other than aggregate liquidated damages of approximately \$1.1 million.

General Litigation and Disputes

The Company operates in jurisdictions internationally where it is subject to risks that include government action to obtain additional tax revenues. In a number of these jurisdictions, political unrest, the lack of well-developed legal systems and legislation that is not clear enough in its wording to determine the ultimate application, can make it difficult to determine whether legislation may impact the Company's earnings until such time as a clear court or other ruling exists. The Company operates in jurisdictions currently where amounts may be due to governmental bodies that the Company is not currently recording liabilities for as it is unclear how broad or narrow legislation may ultimately be interpreted. The Company believes that payment of amounts in these instances is not probable at this time, but is reasonably possible.

In the normal course of business, the Company is involved in various litigation matters including, among other things, claims by third parties for alleged property damages and personal injuries. Management has used estimates in determining the Company's potential exposure to these matters and has recorded reserves in its condensed consolidated financial statements related thereto as appropriate. It is possible that a change in its estimates related to these exposures could occur, but the Company does not expect such changes in estimated costs or uninsured losses, if any, would have a material effect on its business, consolidated financial position or results of operations.

Note 8 — INCOME TAXES

During the three months ended June 30, 2023 and 2022, the Company recorded an income tax benefit of \$14.2 million, resulting in an effective tax rate of 89.7%, and income tax expense of \$8.2 million, resulting in an effective tax rate of 67.2%, respectively. During the six months ended June 30, 2023 and 2022, the Company recorded an income tax benefit of \$19.3 million, resulting in an effective tax rate of 85.9%, and income tax expense of \$11.5 million, resulting in an effective tax rate of 103.2%, respectively.

The effective tax rate in 2023 is impacted by a lower U.S. statutory rate compared to higher foreign tax rates as a result of non-U.S. earnings in certain jurisdictions, adjustments to valuation allowances against future realization of deductible business interest expense and the recognition of certain deferred tax assets. The effective tax rate in 2022 is impacted by the global mix of earnings, the tax impact of non-deductible expenses and adjustments to valuation allowances against net operating losses.

BRISTOW GROUP INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)
(Unaudited)

Note 9 — STOCKHOLDERS' EQUITY

Accumulated Other Comprehensive Income (Loss)

The following table shows the changes in balances for accumulated other comprehensive income (loss) (in thousands):

	Currency Translation Adjustments	Pension Liability Adjustments	Unrealized gain (loss) on cash flow hedges	Total
Balance as of December 31, 2022	\$ (45,350)	\$ (40,090)	\$ 1,383	\$ (84,057)
Other comprehensive income (loss)	10,634	—	(1,097)	9,537
Reclassified from accumulated other comprehensive loss	—	—	590	590
Net current period other comprehensive income (loss)	10,634	—	(507)	10,127
Foreign exchange rate impact	1,111	(1,111)	—	—
Balance as of March 31, 2023	<u>\$ (33,605)</u>	<u>\$ (41,201)</u>	<u>\$ 876</u>	<u>\$ (73,930)</u>
Other comprehensive income (loss)	13,479	—	(1,064)	12,415
Reclassified from accumulated other comprehensive loss	—	—	451	451
Net current period other comprehensive income (loss)	13,479	—	(613)	12,866
Foreign exchange rate impact	1,158	(1,158)	—	—
Balance as of June 30, 2023	<u>\$ (18,968)</u>	<u>\$ (42,359)</u>	<u>\$ 263</u>	<u>\$ (61,064)</u>

Note 10 — EARNINGS PER SHARE

Basic earnings per common share is computed by dividing income available to common stockholders by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per common share excludes options to purchase common stock and restricted stock units and awards which were outstanding during the period but were anti-dilutive. The following table shows the computation of basic and diluted earnings per share (in thousands, except per share amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2023	2022	2023	2022
Income (loss):				
Net income (loss) attributable to Bristow Group Inc.	\$ (1,637)	\$ 3,987	\$ (3,159)	\$ (326)
Shares of common stock:				
Weighted average shares of common stock outstanding – basic	28,058	28,269	28,021	28,245
Net effect of dilutive stock	—	643	—	—
Weighted average shares of common stock outstanding – diluted ⁽¹⁾	<u>28,058</u>	<u>28,912</u>	<u>28,021</u>	<u>28,245</u>
Earnings (losses) per common share - basic	\$ (0.06)	\$ 0.14	\$ (0.11)	\$ (0.01)
Earnings (losses) per common share - diluted	\$ (0.06)	\$ 0.14	\$ (0.11)	\$ (0.01)

(1) Excludes weighted average shares of common stock of 2,115,069 and 1,032,816 for the three months ended June 30, 2023 and 2022, respectively, and 1,953,633 and 1,522,125 for the six months ended June 30, 2023 and 2022, respectively, for certain share awards as the effect of their inclusion would have been antidilutive.

BRISTOW GROUP INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued)
(Unaudited)

Note 11 — SEGMENT INFORMATION

The Company conducts business in one segment: aviation services. The aviation services global operations include four regions as follows: Europe, the Americas, Africa and Asia Pacific. The Europe region comprises all of the Company's operations and affiliates in Europe, including the Dutch Caribbean, the Falkland Islands, the Netherlands, Norway and the U.K. The Americas region comprises all of the Company's operations and affiliates in North America and South America, including Brazil, Canada, Suriname, Trinidad and the U.S. Gulf of Mexico. The Africa region comprises all of the Company's operations and affiliates on the African continent, including Nigeria. The Asia Pacific region comprises all of the Company's operations and affiliates in Australia.

The following tables show region information prepared on the same basis as the Company's condensed consolidated financial statements (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2023	2022	2023	2022
Region revenues:				
Europe	\$ 178,516	\$ 162,377	\$ 351,524	\$ 324,938
Americas	89,975	94,569	169,159	189,760
Africa	29,798	23,578	58,506	40,067
Asia Pacific	21,094	21,176	42,216	34,262
Other	—	37	—	109
Total region revenues	<u>\$ 319,383</u>	<u>\$ 301,737</u>	<u>\$ 621,405</u>	<u>\$ 589,136</u>

	Three Months Ended June 30,		Six Months Ended June 30,	
	2023	2022	2023	2022
Consolidated operating income:				
Europe	\$ 13,278	\$ 21,136	\$ 24,857	\$ 35,593
Americas	14,222	8,929	23,520	26,716
Africa	5,783	(921)	10,305	(9,362)
Asia Pacific	2,982	(514)	5,850	(8,117)
Other	(27,527)	(20,816)	(53,064)	(40,847)
Gains (losses) on disposal of assets	(3,164)	(2,101)	92	(2,142)
Total consolidated operating income	<u>\$ 5,574</u>	<u>\$ 5,713</u>	<u>\$ 11,560</u>	<u>\$ 1,841</u>

	June 30, 2023	December 31, 2022
Identifiable assets:		
Europe	\$ 1,140,250	\$ 1,012,291
Americas	521,228	484,410
Africa	84,442	84,528
Asia Pacific	36,429	37,459
Other	113,604	193,313
Total identifiable assets	<u>\$ 1,895,953</u>	<u>\$ 1,812,001</u>

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

Management’s Discussion and Analysis of Financial Condition and Results of Operations, or MD&A, should be read in conjunction with the accompanying unaudited condensed consolidated financial statements and related notes, included elsewhere herein, as well as our Transition Report on Form 10-KT for the period ended December 31, 2022, filed with the SEC on March 9, 2023. Unless the context otherwise indicates, in this MD&A, any references to the “Company”, “Bristow”, “we”, “us” and “our” refer to Bristow Group Inc. and its consolidated entities.

In the discussions that follow, the terms “Current Quarter”, “Preceding Quarter” and “Prior Year Quarter” refer to three months ended June 30, 2023, March 31, 2022 and June 30, 2022, respectively, and “Current Period” and “Prior Year Period” refer to the six months ended June 30, 2023 and 2022, respectively.

Forward-Looking Statements

This Quarterly Report contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are statements about our future business, strategy, operations, capabilities and results; financial projections; plans and objectives of our management; expected actions by us and by third parties, including our customers, competitors, vendors and regulators, and other matters. Some of the forward-looking statements can be identified by the use of words such as “believes”, “belief”, “forecasts”, “expects”, “plans”, “anticipates”, “intends”, “projects”, “estimates”, “may”, “might”, “will”, “would”, “could”, “should” or other similar words; however, all statements in this Quarterly Report on Form 10-Q, other than statements of historical fact or historical financial results, are forward-looking statements.

Our forward-looking statements reflect our views and assumptions on the date we are filing this Quarterly Report on Form 10-Q regarding future events and operating performance. We believe that they are reasonable, but they involve significant known and unknown risks, uncertainties and other factors, many of which may be beyond our control, that may cause actual results to differ materially from any future results, performance or achievements expressed or implied by the forward-looking statements. Such risks, uncertainties and factors that could cause or contribute to such differences, include, but are not limited to, those discussed in this Quarterly Report on Form 10-Q, and in particular, the risks discussed in Part II, Item 1A, “Risk Factors” of this report and those discussed in other documents we file with the SEC. Accordingly, you should not put undue reliance on any forward-looking statements.

You should consider the following key factors when evaluating these forward-looking statements:

- global and regional changes in the demand, supply, prices or other market conditions affecting oil and gas, including changes resulting from a public health crisis or from the imposition or lifting of crude oil production quotas or other actions that might be imposed by the Organization of Petroleum Exporting Countries (OPEC) and other producing countries;
- fluctuations in the demand for our services;
- the possibility of significant changes in foreign exchange rates and controls;
- public health crises, such as pandemics (including COVID-19) and epidemics, and any related government policies and actions;
- any failure to effectively manage, and receive anticipated returns from, acquisitions, divestitures, investments, joint ventures and other portfolio actions;
- our inability to execute our business strategy for diversification efforts related to government services, offshore wind, and advanced air mobility;
- our reliance on a limited number of customers and the reduction of our customer base as a result of consolidation and/or the energy transition;
- the possibility that we may be unable to maintain compliance with covenants in our financing agreements;
- the possibility that we may impair our long-lived assets and other assets, including inventory, property and equipment and investments in unconsolidated affiliates;

- potential effects of increased competition and the introduction of alternative modes of transportation and solutions;
- the possibility that we may be unable to re-deploy our aircraft to regions with greater demand;
- the possibility of changes in tax and other laws and regulations and policies, including, without limitation, actions of governments that impact oil and gas operations or favor renewable energy projects;
- the possibility that we may be unable to dispose of older aircraft through sales into the aftermarket;
- general economic conditions, including the capital and credit markets;
- the possibility that portions of our fleet may be grounded for extended periods of time or indefinitely (including due to severe weather events);
- the existence of operating risks inherent in our business, including the possibility of declining safety performance;
- the possibility of political instability, war or acts of terrorism in any of the countries where we operate;
- the possibility that reductions in spending on aviation services by governmental agencies where we are seeking contracts could adversely affect or lead to modifications of the procurement process or that such reductions in spending could adversely affect search and rescue (“SAR”) contract terms or otherwise delay service or the receipt of payments under such contracts;
- the effectiveness of our environmental, social and governance initiatives;
- the impact of supply chain disruptions and inflation and our ability to recoup rising costs in the rates we charge to our customers; and
- our reliance on a limited number of helicopter manufacturers and suppliers.

The above description of risks and uncertainties is by no means all-inclusive, but is designed to highlight what we believe are important factors to consider. All forward-looking statements in this Quarterly Report on Form 10-Q are qualified by these cautionary statements and are only made as of the date of this Quarterly Report on Form 10-Q. The forward-looking statements in this Quarterly Report on Form 10-Q should be evaluated together with the many uncertainties that affect our businesses, particularly those discussed in greater detail in Part I, Item 1A, “Risk Factors” and Part II, Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” of the Transition Report on Form 10-KT and under the heading “Risk Factors” and Part II Item 1A “Risk Factors” on the Company’s subsequent Quarterly Reports on Form 10-Q.

We disclaim any obligation or undertaking, other than as required by law, to provide any updates or revisions to any forward-looking statement to reflect any change in our expectations or any change in events, conditions or circumstances on which the forward-looking statement is based, whether as a result of new information, future events or otherwise.

Overview

Bristow Group Inc. is the leading global provider of innovative and sustainable vertical flight solutions. We primarily provide aviation services to a broad base of offshore energy companies and government entities. Our aviation services include personnel transportation, search and rescue (“SAR”), medevac, fixed wing transportation, unmanned systems and ad-hoc helicopter services. Our energy customers charter our helicopters primarily to transport personnel to, from and between onshore bases and offshore production platforms, drilling rigs and other installations.

Our core business of providing aviation services to leading global energy companies and government entities provides us with geographic and customer diversity that helps mitigate risks associated with a single market or customer. We currently have customers in Australia, Brazil, Canada, Chile, the Dutch Caribbean, the Falkland Islands, India, Mexico, the Netherlands, Nigeria, Norway, Spain, Suriname, Trinidad, the United Kingdom (“U.K.”) and the United States (“U.S.”).

Certain of our operations are subject to seasonal factors. For example, operations in the U.S. Gulf of Mexico are often at their highest levels from April to September, as daylight hours increase, and are at their lowest levels from December to February, as daylight hours decrease. Our North Sea operations also are subject to seasonality as drilling activity is lower during the winter months due to harsh weather and shorter days. See “Segment Markets and Seasonality” in Item 1 of our Transition Report on Form 10-KT for further discussion on seasonality.

Recent Developments

Bristow Announced as the Preferred Bidder for the €670 million Irish Coast Guard Aviation Service Contract

In May 2023, Bristow Ireland Ltd., a subsidiary of Bristow Group Inc., was announced by the Irish Department of Transport as the preferred bidder for the next Irish Coast Guard (IRCG) SAR contract. As preferred bidder, Bristow entered the final stages of the Irish Department of Transportation's procurement process and expects to finalize the contract soon. The contract is set to commence in October 2024 and will provide for the day and night-time operations of four helicopter bases in Sligo, Shannon, Waterford and Dublin, using a total of six AW189 heavy helicopters.

Bristow Releases Second Sustainability Report

In June 2023, Bristow released its second Sustainability Report expanding upon the achievements outlined in last year's inaugural report, further demonstrating Bristow's commitment to responsible growth and environmental stewardship, highlighting its role as a sustainability leader within the vertical lift industry. Environmental highlights of the report include using a 10 percent blend of sustainable aviation fuel for certain Bristow operations in the U.K., establishing a corporate Environmental Management system certified to the ISO 14001 standard (our U.K. and Brazil operations also maintain ISO 14001 certifications), and growing partnerships with and commitment to companies developing innovative technologies, such as electric vertical take-off and landing (eVTOL) and short take-off and landing (eSTOL) aircraft. The Company's highlights related to social issues for 2022 include implementing a new incident response management solution to further enhance the Company's commitment to its Target Zero safety culture. The Company achieved a 50 percent reduction in Lost Time Incident Severity Rate and a 56 percent reduction in lost workdays. The Company also donated more than \$500,000 to community engagement programs through its global Bristow Uplift program.

Bristow Bolsters Presence in Brazil with the Launch of Two New Operating Bases

In July 2023, Bristow expanded its footprint in Brazil with the opening of two new operating bases to support its growing and diverse customer base. The newest bases are located at Eurico de Aguiar Salles Airport in Vitória, Espírito Santo, and Farol de São Thomé, Rio de Janeiro. They add to a network of operating facilities that includes Cabo Frio, Macaé, and Jacarepaguá. The Company now has a total fleet of 15 helicopters operational in Brazil to meet customer needs.

Fleet Information

The chart below presents the number of aircraft in our fleet and their distribution among the regions in which we operate, the number of helicopters we had on order and the percentage of operating revenues each of our regions provided as of June 30, 2023:

	Percentage of Current Quarter Operating Revenue	Helicopters					Fixed Wing	UAS	Total ⁽¹⁾
		Heavy	Medium	Light Twin	Light Single				
Europe	56 %	63	7	—	3	—	4	77	
Americas	28 %	24	50	11	25	—	—	110	
Africa	9 %	4	12	3	—	2	—	21	
Asia Pacific	7 %	—	2	—	—	11	—	13	
Total	100 %	91	71	14	28	13	4	221	
Aircraft not currently in fleet:									
On order		2	—	5	—	—	—	7	
Under construction		—	6	—	—	—	—	6	

⁽¹⁾ Includes 44 leased aircraft as follows:

	Helicopters						UAS	Total
	Heavy	Medium	Light Twin	Light Single	Fixed Wing			
Europe	29	1	—	—	—	—	30	
Americas	5	2	—	—	—	—	7	
Africa	—	1	1	—	2	—	4	
Asia Pacific	—	—	—	—	3	—	3	
Total	34	4	1	—	5	—	44	

As of June 30, 2023, the aircraft in our fleet were as follows:

Type	Number of Aircraft			Maximum Passenger Capacity	Average Age (years) ⁽¹⁾
	Owned Aircraft	Leased Aircraft	Total Aircraft		
Heavy Helicopters:					
S92	38	29	67	19	14
AW189	17	4	21	16	7
S61	2	1	3	19	52
	57	34	91		
Medium Helicopters:					
AW139	49	4	53	12	12
S76 D/C++	17	—	17	12	12
AS365	1	—	1	12	33
	67	4	71		
Light—Twin Engine Helicopters:					
AW109	4	—	4	7	16
EC135	9	1	10	6	14
	13	1	14		
Light—Single Engine Helicopters:					
AS350	15	—	15	4	25
AW119	13	—	13	7	17
	28	—	28		
Total Helicopters	165	39	204		14
Fixed Wing	8	5	13		
Unmanned Aerial Systems (“UAS”)	4	—	4		
Total Fleet	177	44	221		

⁽¹⁾ Reflects the average age of helicopters that are owned.

Results of Operations

Management believes the comparison of the most recently completed quarter to the immediately preceding quarter provides more relevant information needed to understand and analyze the business. As such, pursuant to Item 303(c)(2)(ii) of Regulation S-K, we have elected to discuss any material changes in our results of operations by including a comparison of our most recently completed fiscal quarter to the immediately preceding fiscal quarter.

The following table presents our operating results and other statement of operations information for the Current Quarter and the Preceding Quarter (in thousands, except percentages):

	Three Months Ended		Favorable (Unfavorable)	
	June 30, 2023	March 31, 2023		
Revenues:				
Operating revenues	\$ 311,522	\$ 292,931	\$ 18,591	6.3 %
Reimbursable revenues	7,861	9,091	(1,230)	(13.5)%
Total revenues	<u>319,383</u>	<u>302,022</u>	<u>17,361</u>	<u>5.7 %</u>
Costs and expenses:				
Operating expenses				
Personnel	78,156	78,190	34	— %
Repairs and maintenance	64,890	58,610	(6,280)	(10.7)%
Insurance	9,093	4,916	(4,177)	(85.0)%
Fuel	20,961	22,550	1,589	7.0 %
Leased-in equipment	24,424	24,055	(369)	(1.5)%
Other	43,135	38,403	(4,732)	(12.3)%
Total operating expenses	<u>240,659</u>	<u>226,724</u>	<u>(13,935)</u>	<u>(6.1)%</u>
Reimbursable expenses	7,680	8,991	1,311	14.6 %
General and administrative expenses	44,616	46,730	2,114	4.5 %
Merger and integration costs	677	439	(238)	(54.2)%
Depreciation and amortization expense	18,292	17,445	(847)	(4.9)%
Total costs and expenses	<u>311,924</u>	<u>300,329</u>	<u>(11,595)</u>	<u>(3.9)%</u>
Gains (losses) on disposal of assets	(3,164)	3,256	(6,420)	nm
Earnings from unconsolidated affiliates	1,279	1,037	242	23.3 %
Operating income	<u>5,574</u>	<u>5,986</u>	<u>(412)</u>	<u>(6.9)%</u>
Interest income	1,527	1,129	398	35.3 %
Interest expense, net	(9,871)	(10,264)	393	3.8 %
Reorganization items, net	(39)	(44)	5	(11.4)%
Other, net	(13,037)	(3,426)	(9,611)	nm
Total other income (expense), net	<u>(21,420)</u>	<u>(12,605)</u>	<u>(8,815)</u>	<u>(69.9)%</u>
Loss before income taxes	<u>(15,846)</u>	<u>(6,619)</u>	<u>(9,227)</u>	<u>nm</u>
Income tax benefit	14,209	5,094	9,115	nm
Net loss	<u>(1,637)</u>	<u>(1,525)</u>	<u>(112)</u>	<u>(7.3)%</u>
Net loss attributable to noncontrolling interests	—	3	(3)	nm
Net loss attributable to Bristow Group Inc.	<u>\$ (1,637)</u>	<u>\$ (1,522)</u>	<u>\$ (115)</u>	<u>(7.6)%</u>

Revenues by Service Line. The table below sets forth the operating revenues earned by service line for the applicable periods (in thousands):

	<u>Three Months Ended</u>		<u>Favorable (Unfavorable)</u>	
	<u>June 30, 2023</u>	<u>March 31, 2023</u>		
Offshore energy services:				
Europe	\$ 87,331	\$ 85,291	\$ 2,040	2.4 %
Americas	80,884	70,982	9,902	14.0 %
Africa	26,979	25,356	1,623	6.4 %
Total offshore energy services	<u>\$ 195,194</u>	<u>\$ 181,629</u>	<u>\$ 13,565</u>	<u>7.5 %</u>
Government services	87,320	82,334	4,986	6.1 %
Fixed wing services	26,448	25,919	529	2.0 %
Other services	2,560	3,049	(489)	(16.0)%
	<u>\$ 311,522</u>	<u>\$ 292,931</u>	<u>\$ 18,591</u>	<u>6.3 %</u>

Current Quarter compared to Preceding Quarter

Operating Revenues. Operating revenues were \$18.6 million higher in the quarter ended June 30, 2023 (the “Current Quarter”) compared to the quarter ended March 31, 2023 (the “Preceding Quarter”).

Operating revenues from offshore energy services were \$13.6 million higher in the Current Quarter.

Operating revenues from offshore energy services in the Americas region were \$9.9 million higher in the Current Quarter primarily due to higher utilization and higher lease payments of \$4.5 million received from Cougar, which are recognized on a cash basis.

Operating revenues from offshore energy services in the Europe region were \$2.0 million higher in the Current Quarter. Revenues in Norway were \$1.0 million higher primarily due to higher utilization, partially offset by the weakening of the Norwegian krone (“NOK”) relative to the U.S. dollar. Revenues in the U.K. were \$1.0 million higher primarily due to the strengthening of the British pound sterling (“GBP”) relative to the U.S. dollar.

Operating revenues from offshore energy services in the Africa region were \$1.6 million higher in the Current Quarter primarily due to higher utilization and increased rates.

Operating revenues from government services were \$5.0 million higher in the Current Quarter primarily due to the strengthening of the GBP relative to the U.S. dollar and higher utilization.

Operating revenues from fixed wing services were \$0.5 million higher in the Current Quarter primarily due to higher utilization.

Operating revenues from other services were \$0.5 million lower primarily due to lower dry-lease revenues.

Operating Expenses. Operating expenses were \$13.9 million higher in the Current Quarter. Repairs and maintenance costs were \$6.3 million higher primarily due to the timing of repairs and higher power-by-the-hour (“PBH”) expenses due to increased flight hours. Other operating costs were \$4.7 million higher primarily due to higher training and travel costs of \$2.8 million, higher base-related costs of \$0.8 million, lower gains from foreign currency hedging contracts of \$0.8 million and higher subcontractor cost of \$0.3 million. Insurance costs were \$4.2 million higher due to a noncash, nonrecurring write-off related to amounts from legacy insurance policies. These increases were partially offset by lower fuel costs of \$1.6 million primarily due to decreased global fuel prices.

General and Administrative Expenses. General and administrative expenses were \$2.1 million lower primarily due to lower professional services fees.

Depreciation and Amortization Expense. Depreciation and amortization expenses were \$0.8 million higher in the Current Quarter primarily due to a retrospective amortization adjustment related to U.K. SAR intangible assets.

Gains (Losses) on Disposal of Assets. During the Current Quarter, the Company sold or otherwise disposed of three helicopters and other assets, resulting in a net loss of \$3.2 million. During the Preceding Quarter, the Company sold or otherwise disposed of three helicopters and other assets, resulting in a net gain of \$3.3 million.

Other, net. Other expense, net of \$13.0 million in the Current Quarter primarily resulted from foreign exchange losses of \$13.0 million, of which \$7.6 million is due to the recent significant devaluation in the Nigerian Naira (“NGN”). Other expense, net of \$3.4 million in the Preceding Quarter resulted from foreign exchange losses of \$4.1 million, partially offset by a favorable interest adjustment to the Company’s pension liability of \$0.9 million.

	Three Months Ended		
	June 30, 2023	March 31, 2023	Favorable (Unfavorable)
Foreign exchange losses.....	\$ (13,021)	\$ (4,103)	\$ (8,918)
Pension-related income (costs)	(345)	861	(1,206)
Other	329	(184)	513
Other, net	<u>\$ (13,037)</u>	<u>\$ (3,426)</u>	<u>\$ (9,611)</u>

Income Tax Benefit. Income tax benefit was \$9.1 million higher in the Current Quarter primarily due to the earnings mix of the Company’s global operations and changes to deferred tax valuation allowances and assets.

Current Six Months compared to Prior Year Six Months

The following table presents our operating results and other statement of operations information for the six months ended months ended June 30, 2023 and 2022 (in thousands, except percentages):

	Six Months Ended June 30,		Favorable (Unfavorable)	
	2023	2022		
Revenues:				
Operating revenues	\$ 604,453	\$ 569,730	\$ 34,723	6.1 %
Reimbursable revenues	16,952	19,406	(2,454)	(12.6)%
Total revenues	621,405	589,136	32,269	5.5 %
Costs and expenses:				
Operating expenses				
Personnel	156,346	144,958	(11,388)	(7.9)%
Repairs and maintenance	123,500	127,089	3,589	2.8 %
Insurance	14,009	9,518	(4,491)	(47.2)%
Fuel	43,511	50,644	7,133	14.1 %
Leased-in equipment	48,479	48,316	(163)	(0.3)%
Other	81,538	61,687	(19,851)	(32.2)%
Total operating expenses	467,383	442,212	(25,171)	(5.7)%
Reimbursable expenses	16,671	18,981	2,310	12.2 %
General and administrative expenses	91,346	81,803	(9,543)	(11.7)%
Merger and integration costs	1,116	1,192	76	6.4 %
Restructuring costs	—	2,113	2,113	nm
Depreciation and amortization expense	35,737	33,455	(2,282)	(6.8)%
Total costs and expenses	612,253	579,756	(32,497)	(5.6)%
Loss on impairment	—	(5,187)	5,187	nm
Gains (losses) on disposal of assets	92	(2,142)	2,234	nm
Earnings (losses) from unconsolidated affiliates	2,316	(210)	2,526	nm
Operating income	11,560	1,841	9,719	nm
Interest income	2,656	91	2,565	nm
Interest expense, net	(20,135)	(20,483)	348	1.7 %
Reorganization items, net	(83)	(92)	9	9.8 %
Other, net	(16,463)	29,773	(46,236)	nm
Total other income (expense), net	(34,025)	9,289	(43,314)	nm
Income (loss) before income taxes	(22,465)	11,130	(33,595)	nm
Income tax benefit (expense)	19,303	(11,491)	30,794	nm
Net loss	(3,162)	(361)	(2,801)	nm
Net loss attributable to noncontrolling interests	3	35	(32)	(91.4)%
Net loss attributable to Bristow Group Inc.	\$ (3,159)	\$ (326)	\$ (2,833)	nm

Revenues by Service Line. The table below sets forth the operating revenues earned by service line for the applicable periods (in thousands):

	<u>Six Months Ended June 30,</u>		<u>Favorable (Unfavorable)</u>	
	<u>2023</u>	<u>2022</u>		
Offshore energy services:				
Europe	\$ 172,622	\$ 179,287	\$ (6,665)	(3.7)%
Americas	151,866	170,914	(19,048)	(11.1)%
Africa	52,335	34,199	18,136	53.0 %
Total offshore energy services	<u>376,823</u>	<u>384,400</u>	<u>(7,577)</u>	<u>(2.0)%</u>
Government services	169,654	136,346	33,308	24.4 %
Fixed wing services	52,367	42,748	9,619	22.5 %
Other services	5,609	6,236	(627)	(10.1)%
	<u>\$ 604,453</u>	<u>\$ 569,730</u>	<u>\$ 34,723</u>	<u>6.1 %</u>

Operating Revenues. Operating revenues were \$34.7 million higher in the six months ended June 30, 2023 (the "Current Period") compared to the six months ended June 30, 2022 (the "Prior Year Period").

Operating revenues from offshore energy services were \$7.6 million lower in the Current Period.

Operating revenues from offshore energy services in the Americas region were \$19.0 million lower in the Current Period primarily due to the end of a contract in Guyana.

Operating revenues from offshore energy services in the Europe region were \$6.7 million lower in the Current Period. Revenues in Norway were \$11.2 million lower primarily due to the weakening of the NOK relative to the U.S. dollar and lower utilization. Revenues in the U.K. were \$4.5 million higher primarily due to higher utilization and increased rates, partially offset by the weakening of the GBP relative to the U.S. dollar.

Operating revenues from offshore energy services in the Africa region were \$18.1 million higher primarily due to higher utilization and increased rates.

Operating revenues from government services were \$33.3 million higher in the Current Period primarily due to the commencement of new contracts in the Falkland Islands, Dutch Caribbean Coast Guard ("DCCG") and NLSAR. U.K. SAR revenues were \$3.6 million lower, primarily due to the weakening of the GBP relative to the U.S. dollar.

Operating revenues from fixed wing services were \$9.6 million higher in the Current Period primarily due to higher utilization.

Operating revenues from other services were \$0.6 million lower in the Current Period primarily due to lower dry-lease revenues and part sales.

Operating Expenses. Operating expenses were \$25.2 million higher in the Current Period. Other operating costs were \$19.9 million higher in the Current Period primarily due to higher costs related to new contracts of \$12.2 million, higher training and travel costs of \$5.2 million, lower gains from foreign currency hedging contracts of \$1.3 million and higher freight costs of \$1.2 million. Personnel costs were \$11.4 million higher primarily due to an increase in headcount, partially offset by favorable foreign exchange rate impacts in the Europe region. Insurance costs were \$4.5 million higher primarily due to a non-cash, nonrecurring write-off related to amounts from legacy insurance policies. Fuel costs were \$7.1 million lower primarily due to decreased flight hours and lower fuel costs. Repairs and maintenance costs were \$3.6 million lower primarily due to lower inventory write-offs and the timing of repairs, partially offset by the impacts of the new government services contracts.

General and Administrative Expenses. General and administrative expenses were \$9.5 million higher primarily due to higher compensation costs and expenses related to new government services contracts.

Restructuring Costs. During the Prior Year Period, restructuring costs were \$2.1 million primarily due to severance costs in the Africa region.

Depreciation and Amortization Expense. Depreciation and amortization expenses were \$2.3 million higher in the Current Period primarily due to the addition of assets related to new government services contracts.

Loss on Impairment. During the Prior Year Period, the Company recognized a loss on impairment of \$5.2 million related to a PBH intangible asset write-off.

Gains (Losses) on Disposal of Assets. During the Current Period, the Company sold or otherwise disposed of six aircraft and other assets, resulting in a net gain of \$0.1 million. During the Prior Year Period, the Company sold or otherwise disposed of five aircraft and other assets, resulting in a net loss of \$2.1 million.

Earnings (Losses) from Unconsolidated Affiliates. During the Current Period, the Company recognized earnings of \$2.3 million from unconsolidated affiliates compared to losses of \$0.2 million in the Prior Year Period.

Interest Income. During the Current Period, the Company recognized interest income of \$2.7 million compared to \$0.1 million in the Prior Year Period due to higher investment balances and higher interest rates.

Other, net. Other expense, net of \$16.5 million in the Current Period resulted from foreign exchange losses. Other income of \$29.8 million in the Prior Year Period resulted from foreign exchange gains of \$19.9 million, government grants to fixed wing services of \$6.2 million, a gain on the sale of inventory of \$1.9 million, insurance gains of \$0.7 million and a favorable interest adjustment to the Company's pension liability of \$0.8 million.

	Six Months Ended June 30,		Favorable (Unfavorable)
	2023	2022	
Foreign exchange gains (losses)	\$ (17,124)	\$ 19,934	\$ (37,058)
Pension-related income	516	798	(282)
Other	145	9,041	(8,896)
Other, net	\$ (16,463)	\$ 29,773	\$ (46,236)

Income Tax Benefit (Expense). Income tax benefit was \$19.3 million in the Current Period compared to an income tax expense \$11.5 million in the Prior Year Period primarily due to the earnings mix of the Company's global operations and changes to deferred tax valuation allowances and assets.

Liquidity and Capital Resources

General

Our ongoing liquidity requirements arise primarily from working capital needs, meeting our capital commitments (including the purchase of aircraft and other equipment) and the repayment of debt obligations. In addition, we may use our liquidity to fund acquisitions, repay debt, repurchase stock or debt securities or make other investments. Our primary sources of liquidity are cash balances and cash flows from operations and, from time to time, we may obtain additional liquidity through the issuance of equity or debt or other financing options or through asset sales.

Summary of Cash Flows

	Six Months Ended June 30,	
	2023	2022
	(in thousands)	
Cash flows provided by or (used in):		
Operating activities	\$ 24,825	\$ 28,327
Investing activities	(16,992)	(9,330)
Financing activities	28,871	(10,430)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	15,802	(27,596)
Net increase (decrease) in cash, cash equivalents and restricted cash	\$ 52,506	\$ (19,029)

Operating Activities

Cash flows provided by operating activities were \$24.8 million in the Current Period compared to \$28.3 million in the Prior Year Period. Operating income before depreciation, impairment charges and losses on asset dispositions, net was \$3.7 million higher in the Current Period primarily due to an increase in revenues partially offset by higher operating and general and administrative costs.

Working capital changes of \$10.0 million in the Current Period were primarily due to a decrease in accounts receivables and prepaid balances and an increase accrued liabilities. Working capital changes of \$31.1 million in the Prior Year Period were primarily due to increased receivables.

Investing Activities

During the Current Period, net cash used in investing activities was \$17.0 million primarily consisting of:

- Capital expenditures of \$43.8 million, of which \$31.9 million was related to UKSAR2G and the remaining balance was related to purchases of other equipment and leasehold improvements, and
- Proceeds of \$26.8 million primarily from the sale or disposal of aircraft and assets.

During the Prior Year Period, net cash used in investing activities was \$9.3 million primarily as follows:

- Capital expenditures of \$16.9 million primarily related to deposit payments for aircraft, purchases of equipment and leasehold improvements, and
- Proceeds of \$7.6 million primarily from the sale of five aircraft.

Financing Activities

During the Current Period, net cash provided by financing activities was \$28.9 million primarily consisting of:

- Proceeds from borrowing of \$169.5 million,
- Net repayments of debt of \$135.6 million related to the Lombard debt principal,
- Payments on debt issuance costs of \$2.7 million, and
- Stock repurchases of \$2.4 million.

During the Prior Year Period, net cash used in financing activities was \$10.4 million primarily consisting of:

- Net repayments of debt of \$6.1 million,
- Stock repurchases of \$3.6 million, and
- Payments on debt issuance costs of \$0.7 million.

Effect of Exchange Rate Changes

The effect of exchange rate changes on cash and cash equivalents denominated in currencies other than the reporting currency are reflected in a separate line on the condensed consolidated statement of cash flows. Through our foreign operations we are exposed to currency fluctuations, and changes in the value of the GBP and NOK relative to the U.S. dollar have the most significant impacts to the effect of exchange rate changes on our cash, cash equivalents and restricted cash. The impact to the Current Period is primarily attributed to the recent significant devaluation in the NGN, while the Prior Year Period was primarily due to the weakening of the GBP relative to the U.S. dollar.

Entry into Long-term Equipment Financing

In January 2023, we entered into two thirteen-year secured equipment financings with NatWest Debt for aggregate proceeds of \$169.5 million. The net proceeds from the financings were used to refinance the indebtedness of the Lombard Debt and will be used to provide additional financing to support our obligations under our SAR contracts in the U.K. The credit facilities have approximately thirteen-year terms with repayment due in quarterly installments which commenced on March 31, 2023, with a \$3.3 million principal payment. The credit facilities bear interest at a rate equal to the SONIA plus 2.75% per annum. Bristow's obligations under the NatWest Debt are secured by ten SAR helicopters.

Material Cash Requirements

The factors that materially affect our overall liquidity include cash from or used to fund operations, capital expenditure commitments, debt service, pension funding, adequacy of bank lines of credit and the ability to attract capital on satisfactory terms. We believe that our cash flows from operating activities will be adequate to meet our working capital requirements. To support our capital expenditures program and/or other liquidity requirements, we may use any combination of operating cash flows, cash balances, borrowings under our ABL Facility, proceeds from sales of assets, issue debt or equity, or other financing options.

As of June 30, 2023, approximately 41% of our total cash balance was held outside the U.S. and is generally used to meet the liquidity needs of our non-U.S. operations. Most of our cash held outside the U.S. could be repatriated to the U.S., and any such repatriation could be subject to additional taxes. If cash held by non-U.S. operations is required for funding operations in the U.S., we may make a provision for additional taxes in connection with repatriating this cash, which is not expected to have a significant impact on our results of operations.

We have no near-term debt maturities and believe that our cash flows from operations and other sources of liquidity will continue to be sufficient in fulfilling our capital requirements and other obligations. Our long-term liquidity is dependent upon our ability to generate operating profits sufficient to meet our requirements for working capital, debt service, capital expenditures and a reasonable return on investment. As of June 30, 2023, we had \$212.0 million of unrestricted cash and \$73.3 million of remaining availability under our ABL Facility for total liquidity of \$285.3 million.

Our total principal debt balance as of June 30, 2023 was \$552.8 million primarily comprised of the 6.875% Senior Notes due in March 2028 and the two tranches of the NatWest Debt maturing in March 2036.

We will use the net proceeds from the NatWest Debt, along with operating cash flows, to fund estimated capital expenditures of approximately \$155-\$165 million in support of our UKSAR2G contract. As preferred bidder, we entered the final stages of the Irish Department of Transportation's procurement process. Subject to final award and execution of the contract, we may need to access additional financing to fund the capital expenditures needed to commence operations in Ireland.

Contractual Obligations and Commercial Commitments

We have various contractual obligations that are recorded as liabilities on our consolidated balance sheet. Other items, such as certain purchase commitments and other executory contracts, are not recognized as liabilities on our consolidated balance sheets.

As of June 30, 2023, we had unfunded capital commitments of \$184.9 million, consisting primarily of agreements to purchase two AW189 heavy helicopters, six AW139 medium helicopters and five AW169 light twin helicopters. The AW189 helicopters and AW139 helicopters are scheduled to be delivered in 2024. Delivery dates for the AW169 helicopters have yet to be determined. In addition, the Company has outstanding options to purchase up to ten additional AW189 helicopters. If these options are exercised, the helicopters would be scheduled for delivery between 2024 through 2025. The Company may, from time to time, purchase aircraft for which it has no orders.

As of June 30, 2023, \$66.1 million of our capital commitments (inclusive of deposits paid on options not yet exercised) may be terminated without further liability other than aggregate liquidated damages of approximately \$1.1 million. If we do not exercise our rights to cancel these capital commitments, we expect to finance the remaining acquisition costs for these helicopters through a combination of cash on hand, cash provided by operating activities, asset sales and financing options.

Lease Obligations

From time to time we may, under favorable market conditions and when necessary, enter into opportunistic aircraft lease agreements in support of our global operations.

We have non-cancelable operating leases in connection with the lease of certain equipment, including leases for aircraft, and land and facilities used in our operations. The related lease agreements, which range from non-cancelable and month-to-month terms, generally provide for fixed monthly rentals and also can include renewal options. As of June 30, 2023, aggregate future payments under all non-cancelable operating leases that have initial or remaining terms in excess of one year were as follows (in thousands):

	Aircraft	Other	Total
2023 ⁽¹⁾	\$ 41,489	\$ 6,823	\$ 48,312
2024	74,296	10,892	85,188
2025	66,121	9,000	75,121
2026	53,073	7,190	60,263
2027	31,281	4,645	35,926
Thereafter	41,187	12,972	54,159
	<u>\$ 307,447</u>	<u>\$ 51,522</u>	<u>\$ 358,969</u>

(1) Reflects the amounts for the remaining six months of the year ending December 31, 2023.

Selected Financial Information on Guarantors of Securities

On February 25, 2021, Bristow Group Inc. (“the Parent”) issued its 6.875% Senior Notes due 2028. The 6.875% Senior Notes, issued under an indenture, are fully and unconditionally guaranteed as to payment by a number of subsidiaries of the Parent (collectively, the “Guarantors”). The Parent is a holding company with no significant assets other than the stock of its subsidiaries. In order to meet its financial needs and obligations, the Parent relies exclusively on income from dividends and other cash flow from such subsidiaries. The subsidiary guarantees provide that, in the event of a default on the 6.875% Senior Notes, the holders of the 6.875% Senior Notes may institute legal proceedings directly against the Guarantors to enforce the guarantees without first proceeding against the Parent.

None of the non-Guarantor subsidiaries of the Parent are under any direct obligation to pay or otherwise fund amounts due on the 6.875% Senior Notes or the guarantees, whether in the form of dividends, distributions, loans or other payments. If such subsidiaries are unable to transfer funds to the Parent or Guarantors and sufficient cash or liquidity is not otherwise available, the Parent or Guarantors may not be able to make principal and interest payments on their outstanding debt, including the 6.875% Senior Notes or the guarantees. The following selected financial information of the Guarantors presents a sufficient financial position of Parent to continue to fulfill its obligations under the requirements of the 6.875% Senior Notes. This selected financial information should be read in conjunction with the accompanying consolidated financial statements and notes (in thousands).

	June 30, 2023	December 31, 2022
Current assets	\$ 983,163	\$ 700,931
Non-current assets	2,109,140	2,055,765
Current liabilities	695,281	283,904
Non-current liabilities	637,415	787,024
	Three Months Ended	
	June 30, 2023	
Total revenues	\$ 107,268	
Operating income	5,537	
Net income	1,370	
Net income attributable to Bristow Group Inc.	1,344	

Critical Accounting Estimates

See Item 7. “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Estimates” of the Transition Report on Form 10-KT for a discussion of our critical accounting estimates. There have been no material changes to our critical accounting policies and estimates since the Transition Report on Form 10-K.

For discussion of recent accounting pronouncements and accounting changes, see Part I, Item 1. Financial Statements, Note 1 on this Quarterly Report on Form 10-Q.

Item 3. *Quantitative and Qualitative Disclosures about Market Risk.*

We are subject to certain market risks arising from the use of financial instruments in the ordinary course of business. These risks arise primarily as a result of potential changes in the fair market value of financial instruments that would result from adverse fluctuations in foreign currency exchange rates, credit risk, and interest rates.

For additional information about our exposure to market risk, refer to “Item 7A. Quantitative and Qualitative Disclosures About Market Risk” of the Transition Report on Form 10-KT. Our exposure to market risk has not changed materially since December 31, 2022.

See Note 6 in the Notes to the Condensed Consolidated Financial Statements on this Quarterly Report on Form 10-Q for information regarding derivative financial instruments.

Item 4. *Controls and Procedures.*

With the participation of our Chief Executive Officer and Chief Financial Officer, management evaluated, with reasonable assurance, the effectiveness of the disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our principal executive officer and principal financial officer concluded that the Company’s disclosure controls and procedures were effective as of June 30, 2023.

During the quarter ended June 30, 2023, there were no changes in our internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II — OTHER INFORMATION

Item 1. *Legal Proceedings*

In the normal course of our business, we are involved in various litigation matters including, among other things, claims by third parties for alleged property damages and personal injuries. Management has used estimates in determining our potential exposure to these matters and has recorded reserves in our financial statements related thereto as appropriate. It is possible that a change in our estimates related to these exposures could occur, but we do not expect any such changes in estimated costs would have a material effect on our consolidated financial position or results of operations.

Item 1A. *Risk Factors*

For a detailed discussion of our risk factors, see “Risk Factors” in Item 1A of our Transition Report on Form 10-KT for the transition year ended December 31, 2022.

Item 2. *Unregistered Sales of Equity Securities and Use of Proceeds and Issuer Repurchases of Equity Securities*

The following table presents information regarding our repurchases of shares of our Common Stock on a monthly basis during the three months ended June 30, 2023:

	Total Number of Shares Purchased ⁽¹⁾	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Stock that May Yet be Purchased Under the Plans or Programs
April 1, 2023 - April 30, 2023	—	\$ —	—	\$ 40,000,000
May 1, 2023 - May 31, 2023	4,234	23.26	—	40,000,000
June 1, 2023 - June 30, 2023	75,312	24.96	—	40,000,000

(1) Reflects 79,546 shares purchased in connection with the surrender of stock by employees to satisfy certain tax withholding obligations. These repurchases are not a part of our publicly announced program and do not affect our Board-approved stock repurchase program.

Item 3. *Defaults Upon Senior Securities*

None.

Item 4. *Mine Safety Disclosures*

Not applicable.

Item 5. *Other Information*

During the three months ended June 30, 2023, no director or officer adopted or terminated a Rule 10b5-1 trading arrangement or non-Rule 10b5-1 trading arrangement, as each term is defined in Item 408(a) of Regulation S-K.

Item 6. Exhibits

The following exhibits are filed as part of this Quarterly Report:

Exhibit Number	Description of Exhibit
3.1	Amended and Restated Certificate of Incorporation of Era Group Inc. (incorporated herein by reference to Exhibit 3.1 of the Company's Quarterly Report on Form 10-Q filed with the SEC on November 6, 2018 (File No. 001-35701)).
3.2	Certificate Of Amendment of Amended and Restated Certificate of Incorporation of Era Group Inc. (incorporated herein by reference to Exhibit 3.1 of the Company's Current Report on Form 8-K filed with the SEC on June 17, 2020 (File No. 001-35701)).
3.3	Certificate Of Amendment of Amended and Restated Certificate of Incorporation of Era Group Inc. (incorporated herein by reference to Exhibit 3.2 of the Company's Current Report on Form 8-K filed with the SEC on June 17, 2020 (File No. 001-35701)).
3.4	Amended and Restated Bylaws of Bristow Group Inc. (incorporated herein by reference to Exhibit 3.3 of the Company's Current Report on Form 8-K filed with the SEC on June 17, 2020 (File No. 001-35701)).
10.1	Amendment No. 1 to the Bristow Group Inc. 2021 Equity Incentive Plan (incorporated herein by reference to Appendix B to the Company's definitive proxy statement filed with the SEC on April 24, 2023 (File No. 001-35701)).
31.1*	Rule 13a-14(a) Certification by Chief Executive Officer of Registrant.
31.2*	Rule 13a-14(a) Certification by Chief Financial Officer of Registrant.
32.1**	Certification of Chief Executive Officer of Registrant pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Chief Financial Officer of Registrant pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document.
101.SCH	XBRL Taxonomy Extension Schema Document.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	XBRL Taxonomy Extension Labels Linkbase Document.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File – the cover page XBRL tags are embedded within the Inline XBRL document.
†	Compensatory Plan or Arrangement.
*	Filed herewith.
**	Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BRISTOW GROUP INC.

By: /s/ Jennifer D. Whalen

Jennifer D. Whalen
*Senior Vice President and
Chief Financial Officer*

By: /s/ Richard E. Tatum

Richard E. Tatum
*Vice President and Chief
Accounting Officer*

DATE: August 2, 2023